



Naturally Good: Same, Same, but... Different?

Sustaining renewed growth in 'Better For' packaged goods & what's to come

May 2025



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A decade of positive change derailed by chaos...











2015 2020 2025 2030 2035











... but the future is starting to look bright

'Better for' trends tracking Same, Same but.. Different?!



'Better for' trends tracking Same, Same but.. Different?!



1 Confidence Comeback?

2 Super-ish Sales









Cost-of-living still, by far, the #1 issue

Most important issues the government should focus on (unprompted)*

Cost-of-living: 58% +3pts vs. May 2024

Housing supply & affordability: 30%

The top issues facing Australia**

01 Cost-of-living: 64% +37pts vs. 2021

02 Housing: 37%



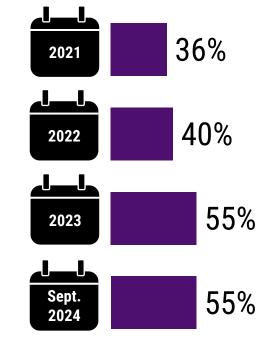


Careful and considered approach to spending persists

Still a (growing) majority making cutbacks

"Over the past 6 months, I have made numerous cutbacks to save money"





Intentional mindset of reining in spend

"Putting planned purchases on hold and reining in regular spending

















66%

Fixation on low price above all else

Value priorities

Top 3 Woolworths customer value priorities, Nov. 24







Hierarchy of needs driving behaviour





Unlocking the shackles of a cautious mindset?

Trading down likely to ease; Experimentation révival too

> "Willing to pay a premium price for better quality"

+15pp vs YA

-8pp vs 2019

"Like to try new products / brands"

+17pp vs YA

-1pp vs 2019

Consumer **Confidence**

92.1

+13.1pts vs YA.





Retail revenues accelerating in the latest QTR Further encouragement from some softer YoY comparatives ahead

Total Retail





3.8 3.0 1.3 OTR To OTR To OTR To OTR To Apr 2025 Jul 2025 Oct. 2025 Jan 2025

Strongest since QTR To Apr. 2023

Total Grocery





Strongest since QTR To Nov. 2023

Total Foodservice





Strongest since QTR To Oct. 2023



Food & beverages delivering more consistent growth Edibles delivering 8X the level of absolute growth over 2 yrs compared to non-food







Wellness remains a key focus for Australians

Health Foods



Dollars Units +19.5% +16.2%

Sports & Diet

Medicinal



Dollars Units +2.1% +5.7%

Digestive, Cold & Flu, Nicotine replacement

Vitamins



Units Dollars +2.3% +7.9%

Muscle Support, Digestion, Heart Health, Immunity



Unlocking growth through functional needs



Digestive +16%

Liquid is an emerging format, nearly doubling its size vs YA and now 5x bigger than 2 YA.

Gut health formulas with added Collagen are gaining traction combining beauty and digestive benefits.



Heart Health +20%

Over 60% of growth in Heart Health is driven by NPD, showing strong shopper response to innovation.

Omega-3s are evolving with a focus on higher purity, concentrated doses and odourless formulations.

CoQ10 and **Mini Caps** formats continue to see growing demand.



Muscle Pain +12%

The segment is shifting from traditional tablets to more appealing formats like Gummies and Effervescent.

Magnesium is the standout ingredient, particularly in high-dose and night-use products targeted at active and aging consumers.



Stress/Sleep +30%

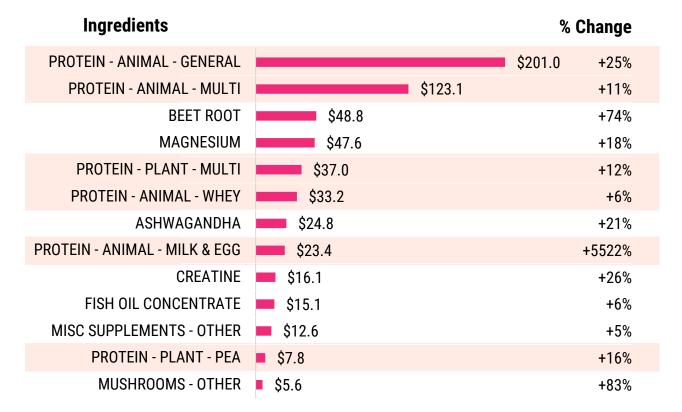
Growing appeal of stress relief beyond sleep support, with Magnesium leading growth, often featured in dualpositioned products (e.g., Sleep + Stress or Sleep + Muscle).

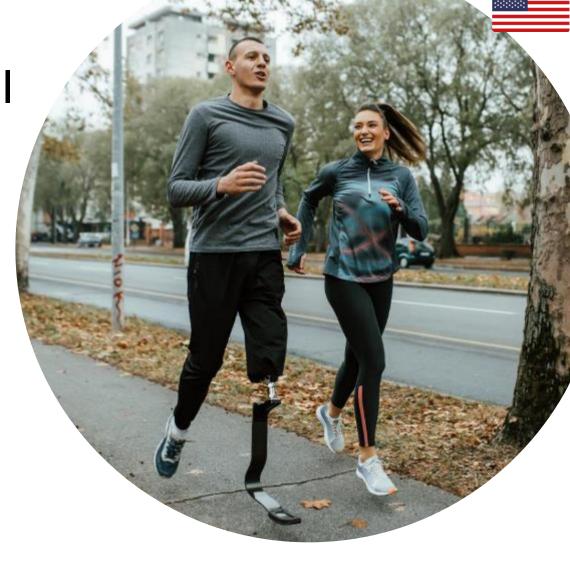
Botanical heroes like Ashwagandha, Kava and Zizyphus, are gaining traction, offering complementary, natural benefits that appeal to wellnessminded consumers.



Growing supplement ingredients offer both physical and mental health benefits

Dollar Sales Change (\$MM)











Mindsets haven't changed much in the last decade

	My diet is very important to me	Planning to change aspects of my diet	I actively look for products to help maintain or lose weigh
2017	64%	52%	41%
2021	59% -2pp	50% Opp	40% +5pp
2025	62%	52%	46%

Key trends will endure but evolve





Protein powering-on with no signs of slowing



2020

SALES SUCCESSES : PROTEIN POWER & SHUNNING SUGAR atility and widespread appeal of protein is evident across categories and brands

key battleground in Diet & Sport





With additional scope for personalised/

Now Previously hyped The Guardian plant-based foods Protein fatique? Shuttered restaurants, burgers Not for consumers... are stallina (both locall being left on the shell Protein SKU Dollar growth MAT +28.2% QTR +31.5% Protein SKUs Dollars: +1.6% Unit growth MAT +33.2% QTR +41.7%

Protein-led brands securing premium ranging slots



Source: Circana MarketEdge Grocery Scan, MAT To 05/01/25; MAT 21/02/23 & MAT To 03/01/21 Circana Shopper Panel, MAT To 23/02/25; Protein growth derived from SKUs with protein in SKU descriptor & brands with protein forward positioning





What's Next for Protein?



Alternative Source & Hybrid Proteins



- Lab-grown meats
- Repurposed 'waste'
- Rise of hybrid 'meat'

Mainstream adoption of **Insect Proteins**





1/3rd of Aussies using medication to support weight-loss

Up to
40%
By 2030

Focus on Muscle Health – Targeted use for GLP-1 drugs

Source: Circana Analysis; CSIRO Report: What's cooking? Insights on the future of protein; Morgan Stanley Analysis on Obesity & effects of GLP-1

Free From revolution to a Sugar Free renaissance



Now





Source: Circana MarketEdge Grocery Scan, MAT To 05/01/25; MAT To 03/01/21 & MAT 18/06/17 Circana Shopper Panel, MAT To 23/02/25;

*Australian Health Survey; **Swisse Kids Health Report; **IPSOS



How to win moving forward!

Focus on flavour

& holistic product development



- Taste is king
- Educate on other benefits;
 fibre , protein etc

Keep it Natural!

Consumers are actively avoiding artificial sweeteners



Transparency Education & Labelling

3. BENEFITS — RAW

1. BRAND — Natashas

CRUNCHES

PICT TOLETO

A FLAVOUR — RAW

A FLAVOUR —

Trust package claim

32%

+6pp vs 2017

Source: Circana Shopper Panel Survey, January 2025; n = 4,86

Feeling good from functional benefits



Source: IRI MarketEdge MAT to 18/06/17; *Innova

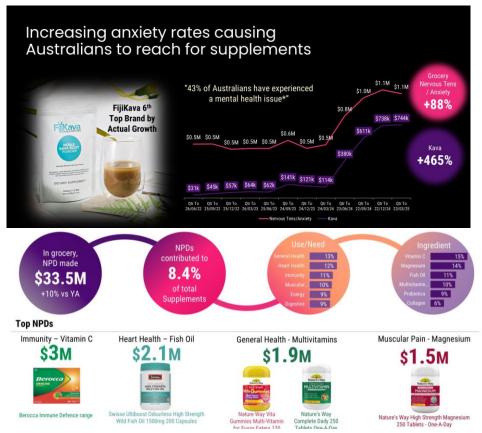
+11%



2017

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Now



Source: Circana MarketEdge Grocery Scan, MAT To 05/01/25 & MAT To 03/01/21 Circana Shopper Panel, MAT To 23/02/25; Protein growth derived from SKUs with protein in SKU descriptor & brands with protein forward positioning

What's Next for Functional



Cognitive Function
Going beyond recovery
& protein heroes



- Focus
- Stress
- Sleep
- Hormonal Balance

Functional mushrooms
Benefits will go
mainstream



TransparencyGrowing need for science-backed claims



PersonalisationUsing tech to tap into hyper-personalised diets



Be mindful of what it takes to win...

Four precursors to winning in health & wellness are that consumers...





Which really is... Same Same, but *Different*

BE MINDFUL OF FOUR PRINCIPLES FOR WINNING IN HEALTH AND WELLNESS ALIGNED NPD...

Four precursors to winning in health are that consumers...





Circana/IRI 2017 Report: Health Trends Driving Growth In Australian FMCG



Thank you



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